The administrative history of Psi Upsilon has been largely determined by two basic principles: autonomy for the individual Chapters; and supremacy, in all general Fraternity affairs, for the Convention of the Chapters. There is no known record in existence of the first meeting of the Chapters, held in the late summer of 1840, when the Beta celebrated the close of its first year by inviting the members of the Theta, Delta and Sigma to come to New Haven for a day of fellowship; but the worn, typewritten book of the "Records of the Convention," covering the period from 1841 to 1871, inclusive, shows that the first regular Convention, held with the Delta on October 22, 1841, established a pattern which was to endure for many years, by refraining from action on a suggestion for a "central committee of arrangements" and by referring to a committee of the Beta the task of superintending the publication of a catalogue of the members of the Fraternity, providing also that each annual Convention should decide the time and place for holding the next one.

No Convention was held in 1842, but on July 26, 1843, the Theta celebrated "its decennial" by entertaining delegates from all the Chapters, now numbering seven, thus bringing the convention system into full swing. This 1843 Convention granted the application of a group of petitioners for a Chapter at Hamilton College and initiated the four petitioners who were present, granting them full power to establish the Psi Chapter: it placed in the Theta's hands the revision of the Constitution of the Fraternity, to include amendments desired by the other Chapters and to be sent by them to the Theta; and it turned over to the Delta and Lambda Chapters the preparation of a new Fraternity catalogue. During the next fourteen years, the Fraternity, acting through the Convention (which met in each successive year without a single hiatus) and through Convention committees (usually Chapters designated for a specific purpose) published catalogues and song-books, installed new Chapters and effected the desired changes in
the Constitution, without dependence on any central administrative or executive body.

But the increase in the roll of Chapters made the preparation of catalogues and the arrangements for Conventions increasingly difficult for a single isolated Chapter to handle; and a change, long contemplated, was initiated with a resolution passed at the Convention held with the Gamma in 1857 to "refer the subject of the permanent organization of the Fraternity to the Committee on Miscellaneous Business." That Committee reported in favor of the appointment of an Executive Committee of Three, to be chosen from among the graduates resident in or near the City of New York, to consist of a Chairman, Treasurer and Publisher, and to hold office for three years, with power to transact all business which the Convention might refer to them, to call a special convention when requested to do so by a majority of the Chapters and to keep in their possession all the public property of the Fraternity. This report was referred to the Committee on Constitution and the appropriate constitutional amendments were passed, whereupon the Convention elected the Reverend Morgan Dix, Lambda '48, Chairman; Henry Reed Stiles, Delta '52, Publisher, and William Henry Linus Barnes, Beta '55, Treasurer, as the Fraternity's first Executive Committee; and it instructed the Assistant Recorder to notify them of their appointment and their powers. The letter of notification, if ever written, must have gone astray, as appears from a report made by Brother Stiles to the 1859 Convention; but, on June 1, 1858, a call was issued by Brothers Barnes and Stiles, upon the request of the Delta and Lambda Chapters, for a "joint meeting" of delegates from the Chapters to be held at the Historical Society Building in New York City on June 24 and 25, to take the place of the annual Convention for 1858 which had been assigned to the Zeta Chapter and declined by it shortly before the new call was sent out. Brother Barnes, who called the Convention to order, acknowledged and explained the "transgression of its duties" by the Executive Committee in calling a Convention without the request of a majority of the Chapters; and a resolution was passed thanking the Committee for the prompt and efficient manner in which they had arranged the affairs of the Convention. It is to be noted that Willard Fiske is undoubtedly correct in his statement, on Page 67 of his "Story of The Psi Upsilon," that this early unconstitutional act of the Executive Committee "chanced to offend a portion of the Fraternity," yet it is probable that this was not, as he concludes, "a fact which led ultimately to its modification." The more compelling reason for the "modification" would seem to be the fact that the Executive Committee never really organized or operated at all. Its sole act was the calling of the 1858 Convention, an act which, while admittedly unconstitutional, was nevertheless condoned and approved by the Convention itself.

The facts are disclosed by the old Convention Records. Publisher Stiles reported to the 1858 Convention that he, having been notified only six weeks before that Convention of his appointment the year
before, had set about collecting the Fraternity’s publishing property and had found fifteen cuts of illustrations of the last catalogue, which he listed. Treasurer Barnes reported the call of the Convention in a letter advising each Chapter of its assessment of $20 at its ratable proportion of convention expenses, which was followed by a cheerful remittance of funds by all the Chapters, except two, one of which made no reply, while the other censured the course of the Committee and refused to pay. He added that Chairman Morgan Dix had been “absent from the City from the time of their earliest action until after the Convention closed.” When the Convention met again, the following year, in the Historical Society Building, under the auspices of the Lambda Chapter, it was called to order, not by a member of the Executive Committee, but by “Brother Brown” of the Lambda; and Elias G. Drake, Jr., of the Lambda, was made President of the Convention. The names of Brothers Barnes and Stiles do not appear on the list of Convention officers, though that of Brother Stiles is listed on the Convention Roll. At its first session, the Convention voted that it proceed to fill the vacancy in the Executive Committee “which occurs yearly by limitation,” after the motion had been amended to postpone the election till one of the Committee might have the opportunity of tendering his resignation. But second thoughts were somewhat better. “After a long discussion arising from doubt as to the nature and limitation of the office it was moved and seconded that the Convention proceed to elect a member of the Committee in place of Reverend Brother Morgan Dix. It was stated that Brother Dix would be glad to have the arduous duties of the Committee taken from him as he could not well attend to them in consequence of other business.” Then the Convention elected its President, Elias G. Drake, Jr., Lambda ’54, in his place. At the third session of the Convention, next morning, “Brother Baker” read the following report from Brother H. R. Stiles:

“The Executive Committee was appointed by the Convention of the Fraternity held at Amherst College in the year 1857 and consisted of W. H. S. Barnes, Reverend Morgan Dix and Dr. H. R. Stiles, all resident-graduates of the City of New York, their term of office being three years. The first notice these gentlemen had of their appointment was their being called upon in the summer of 1858 to conduct a Convention in this City, which they did. Brother Dix was at that time in Europe and has not up to the present time acted on the Committee. Since the Convention no meeting has been held, partly because there has been no business to be transacted, partly because the members had business of their own to attend to, partly because of Brother Barnes’ absence in Europe, and, since his return, his long and serious illness. The only property of the Fraternity in the hands of the Committee is the seal. All of which is submitted by the surviving member of the Committee. Brother H. R. Stiles.”

“In connection with this report I desire to tender my resignation as member of the Executive Committee and Publisher of the Psi Upsilon Fraternity and request that a successor be appointed to fill the remaining year of my term of office. This is imperatively necessitated by my circumstances and business. H. R. Stiles.”

The Convention accepted the report and resignation of Brother Stiles; and Brother S. J. Pike, Kappa ’47, was elected in his place.

So far as the Records of the Convention show, nothing was done by the “modified” Executive Committee from that time on. It is not even
mentioned in the Records of 1860, 1861, 1862, 1863 or 1864. At the very active Convention held with the Xi Chapter in 1865, the Constitution was completely revised and, by vote of the Convention, was appended in full to its Records, for the first time in Convention history. This revised Constitution provided for the election by the Convention of a Committee of Three, to be chosen annually from among the active members of the Chapters in New York City and to hold office for one year: which Committee was "empowered to transact all business which the Convention may refer to them, to call special Conventions when requested so to do by a majority of the Chapters, and to keep in their possession all public property of the Fraternity." The Committee of Three elected by this 1865 Convention consisted of Daniel Lord, Jr., Lambda '66, John K. Myers, Jr., Delta '68, and James Henry Work, Lambda '67, all undergraduates. No new Committee of Three was elected for any one of the three years that followed, nor is any mention made of such committee in the Records of the Conventions held in these three years. In 1869, at the Convention held with the Theta, the new Constitution (whose preparation had been referred by the Convention at the Phi in 1868 to the Beta, Gamma and Xi Chapters, after the form of constitution submitted by the Beta had been rejected by that Convention) was unanimously adopted. This new Constitution provided for the creation of the first Executive Council; but, through some lack of co-ordination between Convention committees, the new rules adopted by that 1869 Convention provided for the election of an "Executive Committee," instead of an "Executive Council." This must have caused some confusion on the part of the Convention delegates; but with good practical sense they proceeded to comply with the rules and also with the new Constitution, by electing both an Executive Committee and an Executive Council. This last Executive Committee chosen by the Convention consisted of Robert L. Belknap, Lambda '69, Henry M. Smyth, Lambda '71, and George Zabriskie, Delta '70, all active members of the Chapters in New York City and therefore chosen in strict compliance with the provisions of the 1865 amendment to the Constitution as to the election of the Committee of Three. It is to be noted that the 1870 Convention, held with the Beta, adopted new Convention rules which contained no provision for any Executive Committee or Committee of Three (neither of which was mentioned in the 1869 Constitution); and, from that time on, the Convention Records contain no allusion to either of these Committees.

The Constitution of 1869 created the Executive Council in these words:

"The Convention shall annually elect an Executive Council of five, a majority of whom shall be graduate members of the Fraternity and no two from the same Chapter. The headquarters of this Council shall be in the City of New York. The Council shall elect a President, a Secretary and a Treasurer, and shall regulate its own proceedings and assignments of duty. This Council shall issue calls and make all arrangements for special conventions, when requested so to do, in writing, by at least five Chapters: shall give official announcement of the passage of any measure requiring the consent of the Chapters: shall keep the Fraternity seal, all Fraternity property, the official copy of the Constitution and Convention Records, a copy of

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the laws of each Chapter and as complete statistics of them as possible. It shall have power, under the regulations of the Convention, to make and collect assessments on the several Chapters in proportion to the number of members in each: shall allow claims against the Fraternity: shall superintend the publication of Fraternity documents: and shall decide all points at issue between Chapters when appealed to. The Executive Council shall fill its own vacancies, and shall submit annually to the Convention a communication embracing a report of their transactions with such recommendations as to the affairs of the Fraternity as they may deem proper."

Further provisions empowered and directed the Council to prepare a copy of the Constitution and a charter for new Chapters and to proceed in person to administer the Fraternity pledge to the petitioners or direct some Chapter to appoint a committee to do so.

The first Executive Council chosen by the Convention consisted of Daniel Greenleaf Thompson, Gamma '69, Robert Lenox Belknap, Lambda '69, George Gallagher, Iota '64, William Forbes Morgan, Delta '65, and Henry Clay Bannard, Beta '69. The majority of this group met on December 14, 1869, on the call of the first named member, Daniel Greenleaf Thompson, who presented a certificate from the Committee of Revision of the Constitution stating that the amended Constitution of 1869, by the ratification of all the Chapters, was effective as of the date of the certificate, November 8, 1869. The senior member, William Forbes Morgan, four years out of college, was elected President, and Thompson and Belknap, college Seniors when elected the previous May, were made Secretary and Treasurer, respectively. Brothers Gallagher and Bannard did not accept election to the Council, which thereupon exercised its power to fill its own vacancies by naming in their place Robert Weeks DeForest, Beta '70, and William Conrad Rhodes, Sigma '64. Ten meetings were held before the convening of the next Convention late in November, 1870; and the result of the Council's first year's work obviously pleased the Convention. Its Committee on Communication of the Council reported:

"Having examined said report, the Committee deem it in every way satisfactory and recommend it to the Convention for acceptance. As to business transacted the report shows the energy and good judgment of the Council in an eminent degree as well as their hearty interest in the welfare of the Fraternity. As to advice offered, the same good judgment appears. The Committee would recommend to the delegates the suggestion that a full collection of college and society memorabilia be made and kept up by the proper officer in each Chapter. The Council moreover present the following matters which in the opinion of the Committee demand the serious attention of the Convention. First. They propose that the Fraternity at large defray the expenses, at least in part, of the future Conventions which are now felt to be a burden too heavy for one Chapter to bear. Second. The Council also suggest the necessity of the employment of a paid assistant secretary to perform the manual labor which has devolved upon the Secretary of the Executive Council and has taken more time than ought to be asked from a single graduate member. Third. The Council calls attention to the fact that their running expenses for the coming year will probably amount to about $50.00 which should be provided for by this Convention. These are the important matters touched upon in the report which require the consideration of the Convention. The Committee therefore with full approval respectfully return the report of the Executive Council."

These first recommendations of the Executive Council resulted in amendments to the Constitution allowing the employment of a member of the Fraternity to act as Assistant
Secretary with such compensation as the Convention might authorize, and also (though it came a year later and required a renewal of the Council's suggestion) the establishment of a Convention Fund by annual payment to the Treasury by each Chapter of a fixed sum per member.

Under the able leadership of William Forbes Morgan, who had well proved his energetic loyalty to the Fraternity during an earlier crisis in his own Chapter, the Executive Council thus made a beginning which merited and won the approval and trust of Psi Upsilon's undergraduates. In these formative years, differences of opinion were inevitable, though these were not emphasized in the Convention Records and were amicably adjusted. The Convention and the Council were working out their respective functions in harmony. In its Annual Communication to the Convention of 1872, the Council reported that it had not submitted to the Convention a petition for a Chapter at Cornell University (received by the Council that year), because the Convention had rejected a similar petition the year before and the Council, having sent a committee to Cornell, had found no change in the situation and had unanimously decided not to refer the petition again to the Chapters. By what must have been more than a coincidence, the Convention, before hearing the report of its committee on the Annual Communication, appointed a committee to report on the Council's duties and powers; and that committee reported that they deemed the powers to be plainly limited to the executive department and recommended that some change in the Constitution on this point be considered by the Convention. No such change was formulated, nor is it clear that the action of the Council as to the Cornell petition caused this inquiry into its powers; but, so far as the Records of the Convention show, no Executive Council ever again withheld a petition for a Psi Upsilon charter from the Convention or the Chapters.

In this same year, the Convention, at the Council's suggestion, passed a resolution for an amendment to the Constitution to the effect that no person, not a bona fide member of the college where the Chapter was located, should be eligible to membership. This amendment was promptly adopted by the Chapters.

The next year, 1873, the Council reported to the Convention that the petition for a Chapter at Syracuse University had been rejected by the unfavorable vote of two Chapters, but that the petitioners had brought arguments to bear on these two Chapters, which had thereupon changed their votes; and that the Council had decided that it could not re-open the question after the Fraternity's decision had been promulgated, a course "we deem to be not only warranted by the Constitution, but a necessity for the proper protection of the Fraternity." The Convention sustained the Council's view of the matter and passed a resolution to amend the Constitution by providing that, "when a petition for the establishment of a Chapter at any university has been denied the petitioners, said petition cannot come before the Chapters again until a Convention shall have taken action upon such petition." This amend-
ment was adopted by the Chapters that same year.

In its 1874 Communication, the Executive Council suggested that a judicial board might well be established to pass on matters of constitutionality, as an adjunct to the executive and legislative departments of the Fraternity, the Council and the Convention. While this suggestion was never formulated or adopted, it at least had the eventual effect of preventing resolutions of doubtful constitutionality on the part of the Convention.

This 1874 Communication of the Council was the swan-song of its first President, William Forbes Morgan. It concluded with a paragraph which expressed his own Psi Upsilon creed.

"The Constitution tells us that the object of the Fraternity is the union of its members in friendship, for the promotion of the highest moral, intellectual and social excellence. These are broad terms—general words—but they are grand words. They express principles that the best humanity has striven for since the world began. Church can give no higher, State can propose none superior, the highest ideal of man's spirit can desire nothing worthier. Hence, the immense importance of the Fraternity to college life. It is no association of boys, for boys' work. It is a Fraternity of young men, for man's best work."

The second President of the Executive Council, Frederic Augustus Brown, Lambda '72, had been made a member of the Council while still an undergraduate and had served as its Secretary for more than two years before becoming its youngest President in 1874. That very first year he was confronted with problems which might well have taxed the resourcefulness of a more experienced man: delinquency on the part of several Chapters in the payment of taxes; initiation of men who were not bona fide members of the college where the initiating Chapter was located; and an attempt of eminent alumni, based on rather careless misunderstanding, to form a Chapter at Cornell University without due authorization by the Convention and the Chapters. Fortunately for Psi Upsilon, Frederic Brown had a genius for friendly conciliation. Early in the fall of 1875, as a specially appointed committee from the Council, he effected an amicable adjustment of "the Cornell affair" which, while recognizing the error of the alumni and the ignorant action of the undergraduates at Ithaca, paved the way for a new and successful petition for the establishment of a Chapter at Cornell. Meanwhile, the petition for a Chapter at Syracuse University had been granted and the Gamma, under the Council's authority, had installed the petitioners there in June, 1875, as the Pi Chapter. A year later, the Chi Chapter was installed at Cornell by the Council, through its own Secretary, Frederic C. Dow. From that time on, all Chapters admitted into the Fraternity were installed by one or more of the members of the Council, in person.

President Brown resigned from the Council in February, 1877, and Thomas Thacher, Beta '71, elected in his place by the Council at a meeting on the fifth of the following May, declined to serve. For the few days that remained before the Convention of 1877, Isaac Smith Signor, Psi '70, acted as President pro tem and signed the Council Communication to the Convention in that capacity. That 1877 Convention will always
be memorable for its election of Herbert Lawrence Bridgman, Gamma '66, as one of the three new members of the Council, thus initiating a term which was to endure for more than forty-seven years.

The Ninth Executive Council met for organization on May 12, 1877, and elected Thomas Thacher as its President, a post he was to fill most worthily for four years. The second of seven brothers, whose active membership in the Beta Chapter covered a period of some twenty years, a fine lawyer whose unusual ability was passed on to his Beta son of the same name, he had shown great interest in Psi Upsilon affairs as an undergraduate and continued to remain active for more than ten years after graduation, until pressure of professional duties became too great. During his term of office the Convention adopted garnet and gold as the Fraternity colors on the Council's suggestion; the new publication known as The Diamond was approved and supported, the Council itself bringing out one interim number; the Chapters were warned to keep valuable documents in duplicate and in fire-proof safes in view of the lesson taught by the disastrous fire at the Gamma on the night of July 4, 1879; and a beginning was made on the collecting of a full set of the Records of the Convention. Herbert Lawrence Bridgman, as representative of the Executive Council, installed the Beta Beta Chapter at Trinity College in Hartford, on February 4, 1880; and, as the Council's delegate, presided over a Convention for his first time, at the Omega Chapter in Chicago on May 18 and 19, 1881.

The Convention's Committee on Nominations for the Executive Council at this 1881 Convention had named Brothers McLean, Bridgman, Smiley, Grose and MacCauley and had added, in its report, "We would strongly recommend that the Council elect Ward McLean for President and H. L. Bridgman for Secretary and Treasurer of the Council." When the newly elected Council met for organization on June 23 following the Convention, they passed at once a resolution which stated in effect that they were of the opinion that the Convention, in adopting the report of the Committee on Nominations, "had exceeded the bounds of propriety," the Council having the right under the Constitution to elect its own officers, and that "this Council do now proceed to organize without regard to the above recommendation." The Council thereupon proceeded to elect Ward McLean as its President and Hugh B. MacCauley as its Secretary and Treasurer. This action was a firm expression of the Council's sense of its constitutional rights, with which Brother Bridgman (temporarily in the Chair at the time the resolution was passed) fully agreed. The Convention Records show no further suggestion by the Convention or any of its committees to the Council as to which of its members should be elected to office.

Ward McLean, Theta '43, the fourth President of the Council, had been tendered its Presidency at its organization meeting following his election to the Council in 1879, but had declined. He was a member of the older generation of the Fraternity; as an undergraduate he had attended the Mother Chapter's Decennial Celebration in 1843. A fervent
member of the New York Psi Upsilon Association and for many years its Secretary and Treasurer, he formed a valued link with the Fraternity’s past, already remote and legendary. Though not more than sixty, he was looked upon, in an Executive Council composed almost entirely of young men, as an “elder brother.” He certainly was not as active as his predecessor, for he left to Herbert L. Bridgman the pleasant task of presiding at the 1882 Convention held with the Pi Chapter and again at the Semi-Centennial Convention in 1883 under the Theta’s auspices. This period of the Council is noteworthy for the systemization of its work for greater efficiency. It formulated rules for the conduct of its meetings and the acts and duties of its officers, which it appended to the Records of the 1882 Convention. It recommended a clear statement of the basis on which Fraternity taxes should be assessed. It continued its work on the Catalogue and suggested rewriting the Constitution to include all amendments; and it completed the collection of a full set of the Records of the Convention. Already, the sure touch of Herbert L. Bridgman was apparent.

The Council which was elected in May of 1883 by the Semi-Centennial Convention consisted of Charles W. Smiley, Xi ’74, Herbert L. Bridgman, Gamma ’66, Howard B. Grose, Omega ’75, Benjamin Holmes Bayliss, Delta ’65, and Francis Sedgwick Bangs, Lambda ’78. Smiley, who had been active in Council affairs since his first election in 1876, was now in Washington with the Smithsonian Institution and no longer able to attend any meetings; and Grose, who had served on the Council from 1880 to 1882, appeared at only two meetings after the 1883 Convention. An important event of the year was the installation on February 22 of the Eta Chapter at Lehigh University by Bridgman, assisted by Bangs and Albert P. Jacobs; a significant suggestion in the Annual Communication was that the epitomized edition of the Records of the Convention, long under preparation by Smiley, was of doubtful value and that a full reprint would cost no more and be more useful.

The 1884 Convention, held with the Chi Chapter at Cornell, re-elected Bridgman, Bayliss and Bangs and named, as the new members of the Council, Henry Clark Johnson, Chi ’73, a Lehigh professor, and Lyman H. Bagg, Beta ’69. The latter declined to serve and the Council elected William Morgan Kingsley, Delta ’83, in his place. This Executive Council (Bridgman, Bayliss, Bangs, Johnson and Kingsley) was re-elected without change by seven successive Conventions; and never, in the entire history of Psi Upsilon, did a more harmonious, loyal and efficient group of alumni devote its united efforts to the good of the Fraternity. A fine photograph of this famous quintet, taken in 1886 at the Convention with the Eta Chapter at Lehigh University, is to be found, pasted into the Council’s minute book. Bridgman, tall, straight, already rather bald, lacks little but the kindly wrinkles of later years to make him identical with the veteran of 1924; Bayliss, full-bearded and frock-coated, top hat in hand, gazes squarely into the camera with so friendly a glance that one suspects a Psi U was its oper-
ator; Johnson appears the fine scholar and friend that he was; and Bangs and Kingsley, with their youthful good looks and air of alert intelligence, show the promise their after lives confirmed.

Johnson resigned in November, 1891, causing the first break in a period of more than seven years of a remarkable association with few parallels; and Frank Lorenzo Hall, Beta '72, was elected by the Council in his place. There was no further change until Bayliss died in March, 1897, "the first of its members to die in active service since its organization in 1869," as the Council's printed minute records. The Council named George Silas Coleman, Xi '76, to succeed Bayliss; and Dr. George Henry Fox, Upsilon '67, to succeed Bangs, one of the great Secretaries of the Council, on the latter's resignation in 1900. Kingsley resigned in March, 1901, the Council electing in his place George Welling Giddings, Lambda '92; later in the same month Hall also resigned, though the Council did not fill this vacancy. In May, 1901, the Convention re-elected the old Council including Giddings and added as the fifth member John Vosburgh Irwin, Delta '94. This 1901 Council (Bridgman, Coleman, Fox, Giddings and Irwin) was re-elected by six successive Conventions, serving for seven full years until the re-organization of 1908, a record almost equaling that of its scarcely more famous predecessor, 1884 to 1891.

For nearly a quarter-century these ten men under Bridgman's leadership and quiet inspiration directed the Fraternity's slow, sure growth. They were fully conscious of the fact that Psi Upsilon was and is an association of friends, knitted together by kindred ideals, tastes and experience, rather than an organization united by material interests; but they deemed themselves, for that very reason, in honor bound to give the more pains-taking attention to the details of the tasks with which they were entrusted. When they finally abandoned the publication of The Diamond, a legal assignment of which they had received from its Editor in 1886 after it had ceased to be published by the Theta group, this decision was caused by their unwillingness to involve the Fraternity in debt for a project its Chapters had ceased to support. The issue which the Council had proposed for the fall of 1886 had been postponed because of the failure of the Chapters to furnish sufficient material; and a similar indifference had been shown in the matter of subscriptions for the single issue which the Council produced in 1887, "Volume VI," seven hundred copies of which had remained on hand in October, four months after publication, "awaiting a market at any price," as Editor Bridgman reported to the Council. On the other hand, in 1888 they published the Tenth General Catalogue, a monumental work still unique among fraternity publications, under the scholarly editorship of Henry Clark Johnson of the Council and the continuous supervision of President Bridgman and Secretary Bangs. The minutes of the Council's meetings for more than two years preceding publication are full of detailed suggestions, corrections and declarations of policy with regard to the form and content of this great Catalogue. They also disclose the
difficulties its financing involved, including the necessity for Council members to give their personal notes until the Convention authorized the assessment of the Chapters for the amounts needed to clear the slate. The revision of the song book, which after long delay by various committees had been given new impetus by the Xi Chapter at the 1888 and 1889 Conventions, also received the Council's careful attention; and, in December, 1891, the Tenth Edition of the "Songs of the Psi Upsilon Fraternity," supervised and splendidly edited by Professor Karl P. Harrington, Xi '82, was ready for distribution to the Chapters and other subscribers. This remarkable volume immediately obtained wide recognition as a classic among fraternity and college song books. Re-edited with comparatively slight changes in 1908 as the Eleventh Edition and since then re-printed, it stands at the top of Psi Upsilon publications as a "best seller" and in its constant appeal to generation after generation of undergraduates, and to graduates as well.

A third publication of fundamental value, completed in 1896, was of the coats of arms of the Fraternity and the Chapters, the fruit of the devoted labors of the Committee on Ritual and Heraldry appointed by the Council in 1892 under a resolution of the Convention. That Committee, whose Chairman was Albert P. Jacobs of the Phi, made a very full report, chiefly on heraldry, to the 1894 Convention, which was appended to its Records. Next year, through its Chairman, it made a supplemental and final report to the Council for transmission to the Convention, which also was appended, with cuts of the coats of arms, to the Convention Records (1895). The Convention co-operated by passing the needful resolutions and the Executive Council completed the project by obtaining colored plates of the arms, copyrighting the entire work and having it bound in final form for the Chapters. Incidentally, the 1895 report voiced the Committee's belief that the preparation of a uniform ritual acceptable to all the Chapters was "not within the powers of this Committee, perhaps not of any Committee." Then as now, Psi Upsilon's Chapters cared more for traditional local usage than for any standardized uniformity, excepting always the Constitutional ritual honored by every one of them and hallowed by the oldest tradition of all.

The Executive Council has always recognized the tremendous value to the Fraternity of alumni loyalty. During the quarter-century down to the end of the five-man Council in 1908, the lively interest of President Bridgman and his associates in the doings of Psi Upsilon's graduate members is marked. The Council's Annual Communications abound with references to alumni activities in many parts of the country; 1886, the proposed organization of an Alumni Association at Watertown, New York, and the organization of the Psi Upsilon Club in New York City; 1889, the active support by the Psi Upsilon Alumni Association of Philadelphia of the application for a Chapter at the University of Pennsylvania; 1890, meeting of Psi Upsilon Club of New York in memory of Judge Hooper C. Van Vorst; 1894, the Psi Upsilon Club of New York's suggestion for the celebration of "Founders'
Day” on November 24; 1895, more about Founders’ Day at the Psi Upsilon Club of New York and a full paragraph as to the Club’s activities and its value to new graduates; 1896, a dinner to Judge Francis Miles Finch in New York City and public dinners of graduate associations in Boston, Philadelphia, Chicago, Detroit and Grand Rapids and of the Psi Upsilon Club in New York City; 1902, gift for the Fraternity archives of a book of memorabilia from A. Ames Howlett, Pi ’81; 1904, celebration of the Seventieth Anniversary by a banquet at the Waldorf-Astoria in New York; 1907, a paragraph as to increasing the number and scope of Alumni Associations. These references cover a small portion only of the alumni activities with which the Council’s members were directly connected. Dr. Fox was for many years the President and leading spirit of the Psi Upsilon Club of New York; George S. Coleman attended many a meeting of the Washington alumni; all the Council members were active leaders among the alumni of their respective Chapters; and President Bridgman was known personally to the whole Psi Upsilon world.

The eighteen-nineties marked the beginning of a tremendous expansion of the college fraternity system which was to continue without diminution for nearly forty years. New fraternities came into existence; old fraternities and new fraternities competed in the installation of new chapters; new chapter houses were built on many a campus—and some of them were paid for; the word “expansion” became a slogan in fraternity circles everywhere. Psi Upsilon and its Executive Council, long before the movement became a landslide, saw what was coming. The last paragraph of the Council’s Annual Communication in 1892 is significant:

“XI. FRATERNITY EXTENSION. The one question that during recent years has provoked most frequently active and thorough discussion among the Chapters separately, and among their representatives gathered in Convention, has been that of Fraternity extension. In twenty years the scope of educational methods in the higher grades has been most radically advanced and enlarged. Not only have some of the older colleges been remodeled and revivified to the substantial betterment of their reputations and capabilities for usefulness, but new universities based upon the new methods have sprung into successful life. Psi Upsilon, with the true spirit of conservatism that recognizes the need of progress, but prudently looks ahead for reasonable assurance that every step in advance shall be for all time maintained, is well represented among the institutions of this country that appeal most powerfully to the minds of men. Nevertheless, in the thoughts of many of our alumni, whose interest has always been keen, and who believe in the Fraternity as an organization of college men, there has arisen the query as to whether or not we occupy all the fields in which our efforts should be exercised. Without relaxing the rigor of our tests or dispensing with the unanimity that is required for admission to our ranks, it may be wise to provide some method by which the Fraternity may, through its own agencies, inform itself as to the expediency and possibilities of further extension. The Council, according to the powers given it by the Constitution, is merely the executor of the will of the Convention and the attorney of the Fraternity, with certain limited authority that it cannot, and properly should not, exceed, whatever may be the personal disposition of its members. It has no authority to deal with the matters that form the subject of this recommendation; but it submits to the Convention that its powers may perhaps profitably be enlarged to include the authority to investigate, report and advise upon the merits not only of actual applicants for charters, but of other existing or projected universities that seem worthy of the Fraternity’s ambition.”

The enlarged powers requested were promptly given to the Council by
Constitutional amendment, but they brought no increase in the rate of expansion. The growth of Psi Upsilon’s Chapter roll has followed a singularly regular course since the installation of the tenth Chapter, the Xi, near the close of the tenth year of the Fraternity’s life. Twice only since 1843 have there been eight-year intervals between new Chapters, but no interval has been longer, the average before 1892 having been a little less than five years and since then a little more than five years. In 1850, seven years after the XI, came the Alpha at Harvard; seven years later, the Upsilon at Rochester; then the Iota at Kenyon, the Phi at Michigan and the Omega at Chicago, at intervals of two, five and four years, respectively; then, six years later (1875), the Pi at Syracuse, and in 1876 the Chi at Cornell; followed by the Beta Beta at Trinity in 1880 and the Eta at Lehigh in 1884. May of 1891 saw two more installations, the Tau at old Pennsylvania and the Mu at much younger Minnesota. But, despite this branching out into a new type of educational institution, the great new state university of the Middle West, the old slow rate of Chapter roll growth persisted. The Rho at Wisconsin was added in 1896; the new Omega took the place of the old Omega at Chicago in 1897; and, least conservative step of all in the matter of distance, the Epsilon at the University of California at Berkeley was given a charter in 1902. There, for eight years, expansion ceased; the Epsilon was the last Chapter to be installed by the Council of Five.

The fraternity expansion ferment of the eighteen-nineties was not confined to undergraduates, nor did it relate to the creation of new fraternities and new chapters alone. Fraternity graduates began to be more conscious of their privileges and obligations as real members, though no longer active, of great and growing associations of college-trained men. The so-called “Kerr Memorial,” which was appended to that same Annual Communication of 1892 in which the Council discussed Fraternity extension, was a statement over the signatures of thirty-five prominent Psi Upsilon alumni of various Chapters (the last name on the list being that of Walter C. Kerr, Chi ’79) suggesting that the increase in the size and importance of the Fraternity made imperative a development in the government of the organization and in the responsibility of the alumni; and that two methods of such development might be an increase in the membership of the Executive Council to include representation from each Chapter and the organization of an incorporated association of the alumni to carry on the work of the Psi Upsilon Club of New York on a broader basis. The Convention of 1892 passed a resolution directing the Council to appoint alumni committees to formulate both of these suggested methods; and the Council appointed such committees the following fall. But there the matter ended, to the regret of the Council. That it continued to hope for an increase in alumni co-operation is obvious, for, several years later, in its report to the 1904 Convention, it suggested the appointment of an alumni advisory committee to act with it “to advance the interests of
the Fraternity." But this, too, came to nothing.

In 1907 the Council called the Convention's attention to a suggestion made by a committee of members of eight Chapters that a General Fraternity Secretary be appointed to visit the Chapters and study local conditions. After a long period of indifference, the undergraduates were waking up to the need for regular "check-ups." The 1895 Convention had directly requested that the Council "visit by one or more of its members each Chapter annually at such time as may be found mutually convenient." In 1896 the Annual Communication had reported visits to fourteen Chapters; but for the next two years no visits had been noted in the Council's minutes and none reported to the Convention. The 1899 Communication had stated the Council's regret "that they have been unable to visit many of the Chapters during the past year," but that they "are fully convinced of the wisdom of the plan." After that the subject had not been mentioned again in the Communication and the Convention Records had indicated no concern with the situation on the part of the Chapters until 1907. But now again the Chapters were alive to the importance of regular visits by or for the Council. The 1907 Convention discussed the matter fully in connection with a proposed resolution requiring the Council to make Chapter visits and authorizing and directing them to employ a member of the Fraternity, with pay, to assist them. This resolution was defeated, but the Convention adopted, for submission to the Chapters, an amendment to the Constitution which directed the Convention of 1908 to elect an Executive Council of ten members and explicitly provided "The Council shall, at regular periods, cause the Chapters to be visited by one or more of its members." Thus the Convention met the wishes of the active members as to the basic object sought, but followed the method of Psi Upsilon tradition, voluntary and unpaid service by deeply interested graduate members, instead of the paid employment of a travelling Secretary in imitation of the methods of certain other college fraternities.

The new amendment was accepted by the Chapters. The old Council of Five, harmonious and active as always, concerned itself in its last year with membership lists and the preparation of a new edition of the song book under Professor Harrington's continued editorship. Its final Communication, to the 1908 Convention, reviewed the progress of the Fraternity since the adoption of the Constitution of 1869, noting among other things that there had been thirty-six members of the Council and that publication had included four catalogues, five editions of the song book and the insignia of the Fraternity and the Chapters. With characteristic modesty, it failed to note that the most important of these publications, the 1888 Catalogue, the 1891 song book and the 1896 Book of Heraldry, were the achievements of a small portion of these thirty-six Council members, acting in close and continuous co-operation with the respective editors of these outstanding works, Brothers Johnson, Harrington and Jacobs.

The new Council of Ten met
PRESIDENTS OF THE EXECUTIVE COUNCIL

1869 - 1924

William Forbes Morgan, Delta 1865
1869-1874

Frederick A. Brown, Lambda 1872
1874-1877

Thomas Thacher, Beta 1871
1877-1881

Herbert L. Bridgman, Gamma 1866
1883-1924

No photograph available of Ward McLean, Theta 1843, President 1881-1883
PRESIDENTS OF THE EXECUTIVE COUNCIL
1924–1941

Earl D. Babst, Iota-Phi 1893
1924–1928

Edward L. Stevens, Chi 1899
1928–1933

Archibald Douglas, Lambda 1894
1933–1937

Scott Turner, Phi 1902
1937–
promptly for organization. On it were three of the men who had served with the old Council of Five, Bridgman since 1877, Coleman since 1897 and Fox since 1900. All the members except Robert W. Carle, Beta '97, accepted their election. In Carle's place the Council elected Henry Johnson Fisher, Beta '96; then, as directed by the amended Constitution, it divided itself into five classes; term ending 1909, Herbert L. Bridgman, Gamma '66, and George S. Coleman, Xi '76; 1910, Leo Welden Wertheimer, Iota '99, and Albert Draper Whiting, Tau '88; 1911, George Henry Fox, Upsilon '67, and Edwin Paul Shattuck, Lambda '99; 1912, Earl D. Babst, Iota '93, Phi '93, and Henry Johnson Fisher, Beta '96; 1913, John Godfrey Saxe, Lambda '00, and John Lawson Senior, Chi '01. Senior resigned that first year and the Council named in his place, for the remainder of the year, Austin Meigs Poole, Delta '87. The 1909 Convention elected Poole to fill out Senior's unexpired term to 1913 and re-elected Bridgman and Coleman for regular five-year terms. In 1910, Whiting and Wertheimer were re-elected; but more changes came in 1911, when Saxe resigned and the Convention named Edward Livingstone Stevens, Chi '99, for the two years remaining of his term, re-elected Fox and named Frederick Paul Keppel, Lambda '98, to succeed Shattuck. The 1912 Convention re-elected Babst and elected Theodore Leland Waugh, Pi '98, to succeed Fisher. Poole and Stevens were re-elected in 1913; and Bridgman and Coleman in 1914. Further changes occurred in 1915, when the Convention elected Herbert Sherman Hous-
earlier by Irwin. Wertheimer undertook the securing of data regarding Psi Upsilon Alumni Associations. Babst organized a very useful alumni committee on business information, which succeeded in bringing about business opportunities for many young members of the Fraternity through the difficult period from 1912 to 1915. Poole devoted himself, as Treasurer, to the Fraternity's finances. Keppel systematized Chapter visits and made them more thorough and effective by suggesting careful preliminary preparation on the part of the visitor and giving full instructions as to information to be sought both regarding the Chapter visited and the college or university of which it formed a part. Houston began his long connection with the revival of The Diamond by joining with Edward Hungerford, Pi '99, and C. Linn Seiler, Tau '08, in a committee appointed by President Bridgman which made a full report on the subject, which may be found appended to the 1913 Convention Records.

During this period the work on address lists continued with renewed vigor. William P. MacCracken, Jr., Omega '09, was appointed Chief Master of the Rolls in 1913 and, as a result of his efficient work, a card index of the members of the Fraternity was prepared and printed lists sent out to the Chapters. In 1917, with Wertheimer as editor, the Twelfth General Catalogue of the Fraternity was published, the most complete and accurate since that of 1888.

In 1909 the first conference of Greek Letter Fraternities was called by President Faunce of Brown University and there began the long, long discussions as to Psi Upsilon's joining this conference and its more formal successor, the Inter-Fraternity Conference. Opinion among the alumni and in the Chapters, in Conventions and on the Council, remained divided as to the wisdom of joining with other fraternities in an association which might, possibly, commit Psi Upsilon to a course of action with which it was not in full sympathy, however remote such possibility might be; though in the desire for friendly co-operation there was no such division.

One of the results of the increase in the number and carefulness of Chapter visits, as well as the investigations made by Committees of the Inter-Fraternity Conference, was increasing interest in the question of the scholastic standing of fraternity men as compared with general scholastic standing in their respective colleges. In 1912 the Council's Communication stated:

"Any Chapter whose average student standing falls below the average standing prevailing in its University or College has turned away from the traditions and purposes of Psi Upsilon and should change its course at once as a matter of justice to itself, to its sister Chapters and to the Fraternity as a whole."

Thoughtful men, freely exchanging views on matters of ascertainable fact, inevitably become realistic. The standing of fraternity men in many colleges had been far too low for many years prior to this period just before the War, though it had been allowed to continue, unnoticed and unmolested. The Council decided to do something about it and, in 1914, President Bridgman appointed a committee, headed by Professor
Walter F. Willcox, Gamma '84, of Cornell University, and including four other Psi Upsilon college professors and Waugh and Keppel of the Council (the latter also Dean of Columbia), “to formulate a system for a basis of comparison among the Chapters to indicate their relative standing in scholarship and undergraduate activities in the colleges where Psi Upsilon is established.” The report of that committee is appended to the Records of the 1915 Convention. Though tentative and preliminary, it forms the beginning of the long-continued efforts of the Executive Council, with alumni aid, to raise the scholastic standing of the Chapters.

During this period before our entry into the War, three new Chapters were added to Psi Upsilon’s roll. Bridgman and Babst installed the Omicron at the University of Illinois in 1910, in the absence of Bridgman in Bulgaria, Coleman with several other Council members installed the Delta Delta Chapter at Williams College in 1913 on their way to the Convention at Amherst; and at the University of Washington in 1916 Bridgman, aided by Seattle alumni, installed the Theta Theta. Further extension was to come only after our participation in the World War had broken down the feeling of reluctance to cross the border into Canada, which had previously characterized Psi Upsilon Conventions.

After the postponement of the Convention which had been set for May 17-18 at the University of Minnesota with the Mu Chapter, Coleman, as Secretary of the Executive Council, wrote a letter to the Chapters, dated May 7, 1917, as follows:

The Executive Council, mindful that the country is engaged in war and that the Annual Convention of the Fraternity has been postponed, deems it proper and directs me to enjoin on each Chapter:

1. Collect all dues and pay all debts.
2. Arrange Chapter Officers, that the fewest vacancies may occur; i.e., those not likely to resume college work should retire, that all posts may be filled, ready for the next “rushing” campaign.
3. Keep up your records and lists of all members, active and retired, of your Chapter who enter the service, Army, Navy or Marine, that our “Honor Roll” may be complete and accurate. Be particular to give (a) full name, (b) class and home address, (c) unit with which serving and rank, correcting frequently to date and send duplicate to the Council.
4. Write up records of Chapter and final adjournment of college year, that no break may, through unforeseen circumstances, occur. Free, fireproof storage will be furnished by the Council for records and miscellaneous papers of Chapters.
5. Invite assistance and co-operation of local Alumni in meeting the emergency and handling the situation effectively.
6. Do all these things and others like them without fuss or panic. They are worth doing at any time, but the present occasion is more than usually urgent.
7. Read this letter to the Chapter at the first opportunity; inform the Council promptly that it has been done and of your action, if any.

The period from the spring of 1917 to the late fall of 1918 was a difficult one for college fraternities and those responsible for maintaining them. The contingencies which Secretary Coleman had in mind in his letter of May 7 became actual happenings. Many college men, fraternity men in particular, volunteered before the draft and stripped the Chapters of Psi Upsilon and other fraternities of a large part of their leaders. Through the spring of 1917 and the college year 1917-1918 Psi Upsilon Chapters carried on with very young men, or men physically unfit for military service, in positions of responsibility. Under such circum-
stances, the aid of the Executive Council and the Chapter alumni was indispensable. Between the 1916 Convention and the War Convention of October 18, 1918, the Council held twenty-three meetings. By numerous visits to the Chapters and constant correspondence it kept in close touch with their needs. In February, 1918, it appointed an Advisory War Council composed of alumni from the respective Chapters "to keep in touch with the Chapters and to be prepared to report to the Executive Council as to the conditions and needs of the Chapters." The names of the members of this War Council were appended to the printed minutes of the Executive Council’s minutes and thus brought continually to the attention of the Chapters, which received all the minutes. Already, as early as February 13, 1918, the Secretary’s reports of deaths of members of the Fraternity had begun to include the names of young men who had “Died in service”; at the meeting of April 8, 1918, appears for the first time the fateful phrase, “Killed in action,” which reappeared with increasing frequency as the year dragged on. At the Executive Council meeting of May 13 (attended by many members of the Advisory War Council), the resignation of Frederick Keppel, whose appointment as Third Assistant Secretary of War had been definitely confirmed, was reluctantly accepted. At the same meeting a resolution was passed to call a Special Convention for October 18, 1918, in New York City, “to discuss and make provision for the proper maintenance of undergraduate membership during the war, to the end that none of our Chapters may be obliged to suspend activities.” Records of members of the Fraternity who registered at the American University Union in Paris were arranged for at one of these spring meetings and, a little later, the preparation of an Honor Roll of Psi Upsilon.

At the meeting on September 9, 1918, “the effect of the proposed action of the Federal Government with relation to the use of the facilities of the colleges throughout the country for military training purposes was discussed at length.” The meeting decided to learn the Government’s attitude at once and advise the War Council of it for immediate co-operation to learn its probable effect on the colleges in which Chapters of the Fraternity were located. By the date of the next Council meeting, October 15, the campus of many an old college was a military training camp, the home of many a Psi Upsilon Chapter the barracks of the Students’ Army Training Corps. Such was the background of the Special Convention of Psi Upsilon held on October 18, 1918, in the Myrtle Room of the old Waldorf-Astoria. Nearly half of the delegates were alumni, most of the undergraduate delegates were in uniform. The Convention’s resolution (passed after a lively discussion in which fervent patriotism and an almost equally fervent determination to maintain undergraduate membership in Psi Upsilon Chapters mingled) stated that the Convention felt “that this Fraternity can best help to win the war by suspending the functions and meetings of a social or ceremonial of the present emergency.” A second nature of the Chapters for the period
Executive Council of 1886. Left to right, first row, William M. Kingsley, Delta '83, Henry C. Johnson, Chi '73; second row, Francis S. Bangs, Lambda '78, Benjamin H. Bayliss, Delta '65 and Herbert L. Bridgman, Gamma '66
Executive Council 1905, from left to right, George S. Coleman, Xi '76, John V. Irwin, Delta '94, Herbert L. Bridgman, Gamma '66, George W. Giddings, Lambda '92 and George H. Fox, Upsilon '67.

resolution stated “that the Convention construes the desires of the War Department as not excluding the initiation of new members.”

The Armistice was declared less than a month after the War Convention adjourned. The Council devoted the rest of the year chiefly to aiding the Chapters and their alumni in the work of reconstruction. At its meeting on December 9 it directed its Secretary to write the Advisory War Council members “reminding them that the demobilization of the Students Army Training Corps at the colleges did not conclude their duties, but that, as the Chapters were now free to undertake the work of reorganization and renewal of their activities, the Executive Council is relying upon the members of the Advisory War Council for their cooperation with their Chapters in aiding them in the resumption of their normal operation.” The loyal response of Psi Upsilon’s alumni to this appeal and to their own realization of their Chapters’ needs is a matter of common knowledge. Chapter Houses, marred and wrecked by their brief use as military barracks, were restored and improved. Undergraduate membership and morale were strengthened by the direct and sympathetic aid of “old guard” alumni and many younger men only recently out of uniform. When the Convention met in May, after a three-year interval, the Council was able to report that “every Chapter of Psi Upsilon now is in active operation.”

The nineteen general resolutions passed by that 1919 Convention reflected the undergraduate desire, not only to make up for two lost years, but to go forward, definitely and rapidly. The first resolution of all ended successfully a quest which had begun in 1901, by granting the petition for a Psi Upsilon Chapter at the University of Toronto. Then came recommendations for annual chapter visits, for a survey of desirable fields for expansion in the United States and Canada, and for the preparation by the Chapters of lists of members who had died, particularly in war service, and also of an Honor Roll. Optimistic recommendations for action by the Council followed, including the re-print of the Psi Upsilon Epitome and the preparation of a companion volume bringing the Fraternity’s annals down to date, and the publication of a quarterly bulletin “called The Diamond.”

The Council made little immediate progress in carrying out this active Convention’s wishes. President Bridgman knew from experience that the old Diamond and the old Epitome had succeeded because they had been privately published by deeply interested members of the Fraternity, willing to devote time and energy to the task; and he remembered well the old Council’s futile attempt to revive The Diamond after individual efforts had ceased. Fortunately, the following year an ardent new group of alumni appeared, who were so anxious to see The Diamond revived that they were willing to do the work themselves, an acid test. At the 1920 Convention held with the Tau Chapter, the plan of the Psi Upsilon Club of Chicago to revive the old Fraternity quarterly, submitted by its chief enthusiast, R. Bourke Corcoran, Omega
'15, was approved and authority given to assess a fixed annual sum on the Chapters for its support. Four years later, after the revived Diamond had fully proved its value to the Fraternity and received the undergraduate support its merits had earned, the Council's Committee, Babst, Houston and Corcoran (Diamond editor and leading spirit from 1920 to 1934), prepared a plan for its permanent financing which was accepted and carried through by the 1924 Convention. As to the Epitome, its reprinting and extending were discussed many times by the Council and its Epitome Committee, but realization grew that only a vital, personal interest on the part of some alumnus or alumni, such as that of the Chicago group which had brought about the revival of The Diamond, would ever achieve the desired result; yet the chairman of that old committee, Earl D. Babst, never abandoned the idea, which he was to bring to realization twenty-two years later.

The personnel of the Executive Council changed frequently after the Armistice. Emmett Hay Naylor, Zeta '09, was elected for five years in 1919 when Bridgman was re-elected. Luke Ingalls Wilson, Mu '95, served for a year (1919–1920) to fill out George McLanahan's unexpired term and was again elected in 1921, serving two more years until his resignation. R. Bourke Corcoran, Omega '15, was fittingly elected by the 1920 Convention which had enthusiastically accepted his plan for reviving The Diamond, thus beginning his long and fruitful term on the Council. Walter Thomas Collins, Iota '03, was named in 1921 when George S. Coleman (long the Council's beloved Secretary) retired; and his valued and loyal service on the Council still continues. Charles Philip Spooner, Rho '94, was elected in 1922 and served for the next thirteen years, with stimulating effect. Finally, George Henry Nettleton, Beta '96, was named by the Council to take the place of Robert W. Carle, Beta '95, when the latter declined his election by the 1923 Convention to fill out the unexpired term of Wilson, on his resignation.

During this period of frequent change in Council make-up, Chapter visits decreased in number as compared with those made during the War years and shortly afterward. Some visits were made each year, but it was not until 1922 that a real attempt at regularity was undertaken, when one of the Council's members was given authority to make assignments for Chapter visits to designated Council members. By dint of calling attention at meetings to unfulfilled assignments and by listing dates of last visits made to the respective Chapters, this system helped to bring about an increased feeling of responsibility for the careful and regular performance of this essential Council function. The need for improvement in the scholastic standing of the Chapters was pointed out in the written reports on these visits, copies of which were regularly sent to the respective Chapters visited; and the importance of raising Chapter scholastic standing and of reducing the falling-off in delegations between Freshman and Senior years was emphasized in the Council's Annual Communications.

On April 24, 1920, the Nu Chapter was installed at the University of
Toronto by President Bridgman and Fox, Stevens and Waugh of the Council, assisted by local members of Psi Upsilon, and in the presence of alumni and undergraduates from many Chapters. The new trend thus marked in Psi Upsilon expansion has proved a source of deep gratification to the Fraternity.

In 1921 the Convention voted to join the Inter-Fraternity Conference and for the next few years delegates from the Council attended its annual meetings. That same year (1921) the Convention directed the preparation of a new song book and again the Council sought and obtained Professor Harrington's valued services. Next year a new Heraldry Committee was named by the Council under Convention authority, with Clayton W. Butterfield, Pi '11, able successor to Brother Jacobs, as its Chairman, and the work of completing the insignia for the more recently admitted Chapters was undertaken. Work on a new directory continued, with the aid of A. Avery Hallock, Xi '16, who was appointed National Master of the Rolls after the 1924 Convention had authorized such appointment. This Convention, following President Bridgman's far-sighted suggestion, passed a resolution to raise a Centennial Fund for a Memorial by an annual tax on the undergraduate members; and it was this Convention, held with the Chi Chapter, over whose first Convention he had presided at the close of his first year as President of the Executive Council, which elected Herbert L. Bridgman forty years later for a new term of five years, just three weeks before his eightieth birthday.

The organization meeting of the 1924–25 Executive Council was held on October 21, but its senior member's chair was vacant. "The Ancient Mariner," to quote his own application of the title of the Coleridge poem, had died the month before, as he himself would have chosen, on the high seas and surrounded by young men (on the state training-ship Newport), with no lingering anti-climax of illness to that sturdy, happy, complete career. The Council members, their full ranks almost doubled by former members, had attended the last services at the Church of the Pilgrims in Brooklyn on the first day of the month and now were met to carry on without him the work to which Herbert Lawrence Bridgman had devoted hours of thought and action almost daily for nigh half a century. A month later, on the evening of Founders' Day, November 24, their Committee gave the Fraternity's members an opportunity to show their love and respect for Psi Upsilon's wise and friendly leader, in a memorial meeting held at the Lotos Club in New York City. The issue of The Diamond for January, 1925, gives, in full detail, the minutes of that sincere tribute to the man whom its Memorial Resolution, adopted by the rising vote of all those present, justly described as Psi Upsilon's "Moulder," worthy to be honored with its Founders. A portion of what was said that night by the speakers, and felt by all, follows:

By Dr. Nicholas Murray Butler, Lambda '82, Columbia's distinguished President:
"Brothers in Psi Upsilon, this gathering drawn from a wide circle of Chapters is to
do honor to the memory of a dear friend and brother, and to take pride and pleasure in the record of his life and service.

"His was a rare, a rich, and a charming personality. He touched life at many points, and at many important points, always with vigor, with high intelligence, with fine purpose, and with public benefit...

"Queen Mary of England used to say, after the loss of Calais, France, that, when she died, she felt sure the name of Calais would be found written upon her heart. It is hardly too much to think that the heart of our friend carried with it through the open door and down the long lane to eternity the symbol of Psi Upsilon."

By George B. Mallon, Gamma '87, representing Brother Bridgman's Home Chapter:

"Brother Bridgman's life, beginning with the simplicity of early days, carried him through college with distinction and into many different fields of intellectual and physical endeavor ranging from newspaper publishing and authorship to mountain climbing and exploration. He overcame every obstacle by energy and force of character, won the respect of every one with whom he came in contact because no one could doubt the shining sincerity of his spirit and, when he died on the sea, which he loved, and surrounded by youth, which he personified, he had served, with distinction, his college, his fraternity, his city, his state and his country. He looked on life with a supreme confidence and never lost hold of his basic principles and ideals. These certainly are the true attributes of greatness. He traveled cheerfully the open, upward road of continued achievement. He died a climbing as truly as though his body now, like Mallory's, were lying embalmed in the eternal snows and ice of Mt. Everest's peak."

By Earl D. Babst, Iota '93, Phi '93, Brother Bridgman's successor as President of the Executive Council:

"Herbert L. Bridgman was our best beloved. He was without doubt known personally to more generations of undergraduates than any other man who ever wore the diamond of Psi Upsilon.

"Born in the town of Amherst in 1844, he lived within the shadow of the college all his youth. As a village boy, looking forward to the college, he had chosen Psi Upsilon before the Gamma chose him. He never lived far from Amherst. He returned for almost every initiation and commencement. Amherst combined, so richly and so rarely, the memories of home, of boyhood, of youth, of college days, and of his cherished Psi Upsilon, in which he was followed by brothers, a son and a grandson."

"Brother Bridgman, who had been elected to the Executive Council in 1877, became president of the council in 1883 and continued in office until his death on September 22, 1924. This period of forty-seven years of continuous service is without parallel in the history of college fraternities...

"The speaker first met Brother Bridgman in 1893 while on his way to the Dartmouth convention. A call was made in Brooklyn at the office of the Brooklyn Standard-Union. As the delegate of the Phi and the bearer of the Wisconsin petition for the future Rho Chapter, I crossed on the old Fulton ferry, like so many hundred Psi U undergraduates and alumni, before and since, to the sanctum of this wise and sympathetic man.

"From the impressions of that first visit came a life-long friendship. Brother Bridgman approached the Wisconsin subject seriously but with simplicity and directness. He gave encouragement without promises. The convention will decide, he said, and will doubtless ask for all the facts. He would merely suggest that the matter be presented accurately and briefly; especially would he suggest unreserved frankness.

"The Bridgman of 1893, and doubtless of 1883, was the Bridgman of 1924—even in appearance and bearing. Dignified and modest; simple and sympathetic; direct and encouraging—the annual convention was supreme and would want all the facts. It was these characteristics and this attitude that challenged the admiration, respect and veneration of thousands of undergraduates and brought them even closer to the man in their alumni days.

"As the presiding officer, first at the Omega in 1891 and last at the Chi in 1924, and at practically all the conventions within memory, he solved countless parliamentary problems with a patience and impartiality which won him affection and reverence and a fraternity-wide loyalty that transcends words or record.

"The convention will decide and will doubtless ask for all the facts! Here is the creed of the Bridgman administration of Psi Upsilon for nearly fifty years. A man of strong character, readiness and resourcefulness, he administered his office and led his associates of council after council to viewing Psi Upsilon through and for the undergraduate member. He was ever young and fresh in spirit. He never lost his undergraduate point of view. For precedent, as
well as in reminiscence, he turned to his student days... "Seldom did an issue arise in which his common sense solution did not point the way to an unanimous action. "Brother Bridgman was practical even to the extent of abhorring all but the most meagre machinery of organization. Frequently he quoted the significant words of James B. Angell, Sigma 1849, 'Let us all remember that there is not much abiding power in organization merely. A society is always just what its members make it by their character; nothing more, nothing less.' Always he was fearful that the Executive Council might fall into some usurpation of the powers of the convention or of the chapters. He wished to avoid even the appearance of the council being a superpower. He wanted the undergraduates—the active members—through the convention—to maintain their supremacy, with merely the friendly guidance of the Executive Council, leaving stern measures to the chapter's own alumni organization. He regarded Psi Upsilon as a pure democracy, calculated to develop the undergraduate citizen, and he depended on the nearby alumni to meet their responsibility without appeals from anyone... "In the passing of Herbert L. Bridgman, Psi Upsilon has lost its exemplar, a loyal and devoted son who held the respect, admiration and affection of the Psi Upsilon family as these have rarely been given to any member. Let us carry on in his spirit and, in his words, 'To greater and better things than ever our glorious past has revealed.'"

The tribute paid to his predecessor by Earl Babst, the Council's new President, expressed his affection for the man and also his complete agreement with his policies and ideals, strengthened by fifteen years of harmonious association on the Council. Naturally, then, the Fraternity's progress during the next four years was along lines already clearly defined, but with important and far-reaching extensions, especially in the field of alumni co-operation. During this period the Council's membership remained almost unchanged. Avery Hallock, the new National Master of the Rolls, was elected by the Council for the rest of the year in Bridgman's place and elected by the 1925 Convention for the four years of the term that remained; a year later Archibald Douglas, Lambda '94, succeeded Dr. George Henry Nettleton when the latter's term expired and he declined re-election.

Those matters with which the Council had felt the deepest concern during the final years of Bridgman's presidency received continued and even greater attention under President Babst. The realization of The Diamond's vital importance to the Fraternity implied that the Chapter Rolls, its lists of present and future subscribers, must be made accurate and kept up-to-date. The system of undergraduate and alumni Masters of the Rolls for each Chapter, supervised by a Chief or National Master of the Rolls, had proven of great value when closely followed up, but was by no means automatic. So the Council, through Hallock and others, undertook the complete organization of the Masters of the Rolls and the preparation, in co-operation with them, of more accurate lists by Chapters of the Fraternity membership. The bringing out of a new catalogue was postponed, for The Diamond's experience had plainly shown that any catalogue would become outdated soon after publication and The Diamond's need for current and accurate lists of subscribers and prospective subscribers was immediate and continuous; hence attention was concentrated on a card index system which might more easily be kept up-to-date. Alumni Masters of the Rolls...
who were in close touch with the improved alumni address lists of their own colleges and universities were the Council’s main reliance in this work; and selecting these Alumni Masters and obtaining their Chapter lists required much time, thought and continued pressure on the Council’s part.

Increase in the number and thoroughness of Chapter visits made apparent the need for continued emphasis on better Chapter scholastic work. The period between the close of the War and the depression of 1929 was one of rapid expansion for the colleges as elsewhere and their drives for endowment funds included advertising campaigns with the implicit suggestion that four years in college would prove an almost infallible formula for financial success. Hundreds of fine young men, who were not and never would be students, were sent to college by hopeful parents or persuaded the parents to let them go; and the colleges, in their desire for increased enrollment, allowed some of them to matriculate, only to discover at last that lack of definite purpose and adequate preparation on the part of far too many of those admitted cut short their campus careers. The “turn-over” cost, for colleges and fraternities alike, was appalling.

Earl Babst had not forgotten the loyal response of Psi Upsilon’s alumni to their Chapters’ needs during the War and its aftermath and he realized their co-operation would follow, if once they became convinced that their aid was essential to their Chapters. At the first Council meeting in the fall of 1925 he suggested that it call together an informal conference of representatives of all Psi Upsilon alumni associations to consider various matters of mutual interest, especially alumni encouragement of better scholastic work in the Chapters. In his call of the meeting, which was held at the Psi Upsilon Club of New York on March 13, 1926, he said:

It has seemed advisable to offer to the various alumni and corporate organizations of Psi Upsilon the opportunity of a day’s special conference with each other under the auspices of the Executive Council on subjects of common interest to the alumni. . . . The program will be informal and developed by the delegates themselves. The Executive Council will be prepared to assist the Conference on certain subjects such as: Forthcoming Catalogue; Work of Alumni Masters of the Rolls; Bringing “The Diamond” into Closer Relation with the Alumni; Alumni Encouragement of Scholastic Achievement; Closer Relations between the Alumni and the Chapters; and Development of the Archives of the Chapters and the Fraternity. . . . One of the sources of the strength of Psi Upsilon has been the simplicity of its organization. The Chapters are supreme. Large powers have been delegated to the Executive Council, but in practice the Council defers to the Annual Convention. So successful has been this course that it is now highly praised by those fraternities who have embarked on extensive systems of organization. At the outset, therefore, it is desired that the suggestions above be regarded in no wise as a step away from our traditional policies but rather an aid to sustain them.

This 1926 Alumni Conference was attended by sixty or more alumni representatives and all of the suggested topics were discussed, after opening remarks by Council members. The subject of undergraduate scholastic activities was introduced by Dr. George Henry Nettleton, Beta ’96, of the Council, in an address which, after fifteen years, retains much of vital timeliness. He said:
Let me accost immediately the general subject with the hope that you will make the specific application of it. Of late we have had a good deal of discussion of overemphasis on extracurriculum activities but comparatively little on overemphasis on the curriculum itself. That very phrase, “extracurriculum activities,” is an arresting phrase. Those of us whose profession at least it is to teach have perhaps been at times a little resentful of the fact that the word “activities” is reserved only for the extracurriculum. Then, rather curiously, we generally admit that in the phrase “extracurriculum activities” the emphasis rarely falls on the “curriculum” itself; we hardly notice that unconsciously there is a certain emphasis on the fact that the “activities” are “extra.” We live in an age of journalism but even journalism has not dispensed with its regular editions, despite its emphasis on “extras.” The whole question now before us is one of proper proportions—to see college life steadily and see it whole.

In a certain sense it is a mistake for you to have asked a professor to speak in defense, as it were, of his profession, but the choice was not mine. I want to say one or two simple things, obvious but perhaps just because they are obvious sometimes forgotten. Before I wholly abandon it, I will draw a further illustration from the athletic situation in our colleges and universities. As I see it, since the War there has been a readjustment in the emphasis within that field. Thirty years ago when I was an undergraduate the stress certainly was on intercollegiate contests alone. What little money, what thought there was, was devoted to men who could “make the team.” Instead of that, at least since the War, we have come to stress the policy of athletics for all. For my part, I believe that there has been a gain not merely in the obvious advantage of stressing individual physical development but in shifting, unconsciously but inevitably, the emphasis from sole stress on the larger intercollegiate activities to a broader consideration of the whole athletic problem.

I should like to apply this to the world of scholarship in this way. I think we are still living in an age where the attitude of the average undergraduate and the average alumnus toward scholarship is that it is primarily the concern of a relatively limited body. That body has been designated at times in terms that have made it seem an unattractive group. The very term “grind” is in itself a word not of compliment in college parlance. The important thing before us as a group of Psi U alumni, it seems to me, is to consider whether we can not, as alumni, contrive to broaden interest in intellectual activity. I am daring enough to take over this word “activity” from the extra-curriculum and speak of intellectual activity. I do that intentionally because even the word “scholarship” has been somewhat tainted in our common academic parlance. “Pedantry” is, of course, a still worse term. Professor Lounsbury at Yale used to say that pedantry was the illegitimate sister of scholarship, but even “scholarship” itself as a word has to many a somewhat unfriendly sound. So shall I say that our appeal as alumni, it seems to me, will be more effective if we put it, not even in the limited term of “scholarship,” but in broader terms of intellectual activity.

We shall all agree that it would be well if we could carry over into this realm of intellectual activity something of this shifting of emphasis that has been going on in the college world in relation to athletics. Just as we have now the general policy of athletics for all, we can well stress intellectual activity for all. We should regard it, not as the problem of a limited group of men who may make Phi Beta Kappa but of all college men who believe there is a zest to the intellectual side of life. . . .

This intellectual curiosity is a tremendous asset which we as teachers and we as alumni are hardly utilizing yet to full capacity. A splendid thing for Psi U it would be if the alumni could at first convince themselves that this interest is genuine, and then would use their influence toward encouraging the student to think of the intellectual life, not as a limited appeal to the relatively few who can distinguish themselves and who are the spectacular performers, thereby relieving the rest of the college from any undue burden of intellectual activity, but as a part of a larger and zestful game. I will not say that we should have a slogan, “Intellects for all,” instead of “Athletics for all,” because that would in itself damn the appeal. But why not, “Intellectual activity for all”?

Certainly any undergraduate of today knows the zest of excellence in any line. What we need is to have students feel that, though they may not be Phi Beta Kappa men, they can yet find in the general intellectual life of the college that stimulus which now has invaded the athletic life of the college, so that all men, even those who know they cannot “make the team,” may find an opportunity for self-expression and self-development.
"Self-expression"—that is the very word of our undergraduates today, isn’t it? Can’t we capitalize that? Can’t we show to these men the zest of expression not merely of the physique but of the mentality of the man himself. When people speak about athletics they always go back to classical precedents. They quote “Mens sana corpore in sano,” to show that the old spirit of the classics recognized the stress on bodily development. But you will notice a curious thing—that “Mens sana” comes first. It is a poor phrase that can’t be turned both ways. While I myself use it to plead for a fair recognition of athletics in college, we, as teachers, we, as alumni, have a perfect right to emphasize the first factor, the “Mens sana,” if we are to have a fully developed and reasonably proportioned college life.

My plea, then, which I have made intentionally general, has not concerned itself with the special questions of how, by means of this or that method of debating or literary or intellectual activity, the particular problem can best be carried out in the specific terms of local fields. I have tried rather to center our thought on this arresting belief of mine that in this next decade or two we shall see in our American colleges and universities that readjustment of emphasis which will make the intellectual activities appeal, not merely to the limited class, as athletics appealed formerly simply to the limited class of special performers, but to the broad student body of men as part of a well-rounded college life.

On one of our college buildings at Yale we have set over the doorway a high motto:

“Self-reverence, self-knowledge, self-control.
These three alone lead life to sovereign power.”

We have no need in our colleges, as they are at present organized, to stress the factors of self-control in so far as they are developed through the extra curriculum, especially in the field of athletics. Self-knowledge—not in the selfish and ungenerous sense, but such that a man may master himself and make himself accordingly more serviceable to his fraternity, to his college, and ultimately to the world—that is the factor that needs real stress. I believe it carries a genuine appeal to young men.

My thought then is simply that as alumni we should ourselves see more clearly the way in which the emphasis may fairly be distributed so that the burden will not fall on a little group of scholars of high standing whose task we make more difficult by dubbing them “grinds” and setting them aloof from the general body of college life. If we stimulate intellectual zest and vitality in the whole student body we shall have done our part to help the individual to attain “self-reverence, self-knowledge, self-control.”

So I end, as I began, by saying that it is all a question of emphasis. If we can readjust the disproportionate emphasis on the extra-curriculum we shall in part be solving the question of proper emphasis on the curriculum itself.

Many subjects not mentioned in the call of the meeting were brought up by one or another of the representatives, such as the pre-initiation period known fittingly as “Hell Week”, which was to call for action by the Convention a few years later. In thoughtful talks and informal conversations, results of experience were exchanged, on such diverse matters as building Chapter Houses and perfecting Chapter address lists, improving The Diamond in form and content and stimulating study by prizes. The keen interest and valuable ideas of many of Psi Upsilon’s alumni were amply demonstrated, with the result that the Council suggested to the 1926 Convention, six weeks later, that each Chapter be asked to appoint an alumnus representative with whom the Council might have direct touch and to whom it might send the same communications as to the Chapters, to foster closer relations between alumni, undergraduates and the Council. The Convention passed the necessary resolution and the Chapters, early in the following fall, designated their chosen alumni representatives, whereupon the list of their names was inserted in the min-
utes of the Council's December 1926 meeting and published in the January 1927 issue of The Diamond.

During the year 1926–27, the Council, through Chapter visits and correspondence, increased its efforts to raise the scholastic standing of the Chapters, aided materially by the newly appointed alumni representatives. At the 1927 Convention with the Psi, the first group meeting of these representatives was held. Once again undergraduate scholarship was a leading topic. The Conference passed a resolution commending the scholastic improvement shown in the Council's analysis of the Chapter reports of the past year, but indicated its feeling that more should be done. It recommended that the alumni representatives inform themselves of the systems used at their respective Chapters to check and assist the undergraduates in their studies, that they improve such systems where necessary and that they report the methods used to the Council. Other subjects discussed in detail were the coming Centennial and the Fraternity archives; and the Conference voted that the representatives take up the matter of the immediate appointment of Chapter historians to prepare histories of the Chapters from the end of The Epitome to date. As at the former Conference, there was much additional interchange of valuable personal experience between the representatives.

The third Alumni Conference was held at the University Club in New York City on February 25, 1928. The main topic announced for discussion was "The Challenge to Fraternities by the Present Scholastic Require-ments of our American Colleges and Universities"; and the alumni representatives were asked to consult with their Chapters and be prepared to report on scholarship, the Centennial Celebration, the attitude toward The Diamond, progress of Chapter histories and condition of Chapter archives. The two matters last mentioned had always been regarded by President Babst as of great importance to the Chapters and the Fraternity. As an undergraduate and later he had been closely associated with Albert P. Jacobs, Phi '73, author of The Epitome. From the beginning of his term as President of the Council, all of his addresses at Psi Upsilon gatherings had recalled to his hearers important happenings of the early days of the Fraternity, many of them almost forgotten, but rescued with the historian's loving touch. In opening the Conference of February 25, President Babst described the Fraternity's archives, including the Jacobs collection which had been acquired by the Council after Brother Jacobs' death; then told of old Chapter histories, among them one written by Brother Jacobs soon after he had finished The Epitome; and spoke of definite arrangements which had been made for the writing of several new Chapter histories, with more in prospect. Discussions followed concerning The Diamond and the coming Centennial Celebration. The greater part of the Conference was devoted to a discussion of Chapter scholarship, a discussion which brought out some seeming divergence of opinion as to whether or not college marks are necessarily a true criterion of intellectual ability, though all agreed
that standards of some sort are necessary and must be complied with. The talks were stimulating and suggestive, though The Diamond stated that "the conference left the question of scholarship just where it found it—without action and without recommendation." It might have mentioned the undoubted fact that many an alumnus, who had never before considered the effect of continued low Chapter scholastic standings on the relations between colleges and fraternities, went home with the conviction that a situation existed which required investigation as to the facts and hard, careful thinking for the solution; also, that he and every other Psi Upsilon alumnus had a personal responsibility in the matter.

The fourth Alumni Conference was held in connection with the 1928 Convention at the Omega Chapter the following May. Before that Conference took place, a second Chapter in the Dominion of Canada, the Epsilon Phi at McGill University in Montreal, had been installed on March 17, in the presence of some three hundred members of the Fraternity, including six members of the Council under President Babst's leadership. This notable ceremony marked the successful result of the third petition of the McGill group, a very small number in comparison with the numerous petitions its predecessors had brought before Psi Upsilon Conventions of the past. This third petition's granting by the Chapters was a tribute, not only to the fine personnel of the petitioners and the high respect in which McGill University was held by Psi Upsilon, but also to the tremendous feeling of satisfaction felt by the Fraternity in its first Canadian Chapter, the Nu, which had been established at the University of Toronto eight years earlier.

The Epsilon Phi's installation marked the final official action of Earl D. Babst, as the President of the Executive Council. A long-needed vacation prevented his presiding over the 1928 Convention at the Omega, but the program he had outlined for the Alumni Conference held in connection with the Convention was carried out under the guidance of three other Council members, Spooner, who presided, Houston and Corcoran. Many alumni, in addition to those chosen as Chapter Representatives, attended this Conference; and there was a frequently expressed feeling that the basis of alumni representation should be broader than at the prior Conferences (other than the first one in 1926), though it was recognized that the Chapter representatives were unusually well informed as to the conditions of their respective Chapters and ought to be included in any conference of alumni. This fourth gathering of officially selected Psi Upsilon graduate members was augmented by numerous other alumni and many of the undergraduates who were present at the Convention, there being about three hundred in attendance. On the motion of E. Malcolm Anderson, Iota '14, it adopted the following resolution:

That the Executive Council be requested to call a meeting of representatives of the Chapter alumni and regional alumni associations of the Fraternity to meet at some convenient place in the fall of 1929;

That the Council appoint a committee of five alumni to submit to this meeting a
Unfortunately, an unusual delay in the organization of the Executive Council for 1928–29 prevented the calling of the meeting of alumni representatives requested by this resolution. Although President Babst had informed some of his fellow Council members at Montreal that he felt unable, because of health and business pressure, to continue as President or even as a member of the Council, the 1928 Convention at the Omega had elected him for a further five-year term and the June meeting of the Council, hoping he would reconsider, had voted to postpone the election of officers until its next meeting in the fall. That meeting, which did not take place until November 13, was reluctantly compelled to accept President Babst's formal resignation from the Council; and Edward Livingston Stevens, Chi '99, was named as President of the Council, which filled the vacancy in its membership by electing LeRoy Jefferson Weed, Theta '01, to the Council.

Among the first actions of the newly organized Council were the authorization of the employment of clerical help for the preparation of the new membership catalogue and the approval of President Stevens' letter to the Presidents of the educational institutions where Psi Upsilon Chapters were located. This letter, developed on somewhat different lines out of a suggestion made at the Council's June 1928 meeting by Brother Spooner of the Council, is to be found in the preceding chapter on Conventions as a part of the Council's Communication to the 1929 Convention and need not be repeated here in full. It called attention to the fact that Psi Upsilon, for the ninety-five years of its existence, had always insisted that the first duty of its members is to the College of which their Chapter is a part, and expressed the Council's purpose and desire to co-operate with the College and to impress on its undergraduate members the fundamental idea that honest compliance with the requirements of the College curriculum is a matter of loyalty to their College and their Fraternity; and it added that the Council would welcome suggestions to enable it to be of real use to the College in its relations with the Fraternity's members. The Communication to the 1929 Convention noted the fine response to this letter:

The reaction on the part of these college and university heads was prompt and cordial. Within ten days, more than two-thirds of them had replied; and these men, who are responsible for the welfare of many of the greatest colleges in America, in letter after letter expressed their profound satisfaction with this evidence of Psi Upsilon's awareness of its duties in the college world. Eight letters stated that their writers were more than content with Psi Upsilon's local condition; a few letters were non-committal; but several other letters stated frankly that the scholastic standing of Psi Upsilon in their writers' institutions was much too low. One letter only indicated a feeling that, in actual practice, fraternities do not put their college first. That same letter emphasized the growing abuses of "Hell Week." Without a single exception, all the writers welcomed the opportunity for frank communication with our national body.

The proposal of the Eta and Washington alumni, acting in collaboration, that the 1929 Convention should be held at Washington under the auspices of the Eta Chapter, next in order as Convention host, was ac-
cepted by the Council at its March meeting and it was voted that an alumni conference be held at a luncheon on the Saturday of the week of the Convention; but at its April meeting the Council felt compelled to reconsider this action and omit the conference, on learning from the committee of the Eta and Washington alumni that Chief Justice William Howard Taft, who was to be the guest of honor at the Convention's culminating feature, would be unable, because of failing health, to attend an evening Banquet and that the committee greatly desired a Saturday luncheon to take its place instead as the Convention's climax.

This great Washington-Eta Convention, fully described in the chapter on Conventions, was one of the most notable in Psi Upsilon's history. The opportunity for the Fraternity to pay tribute to its outstanding member, the only man in our Country's annals who had ever been both its President and its Chief Justice, was eagerly seized, not only by the eminent Washington alumni group, but by a tremendous and representative gathering from many Chapters and many parts of the Nation. The strong feeling of the Washington alumni that Psi Upsilon might never again be able to show its respect and affection for its great son proved to be a true presentiment; ten months later his death saddened the whole Country. But his Psi Upsilon Brothers were spared the regret which would have been theirs if they had failed to comply with the repeated requests of the Washington alumni to honor Judge Taft by a national and international gathering (for many members of the Nu and Ep-
and like occasions. In the spring of
1931 President Stevens wrote again
to the college and university heads,
reporting scholastic improvement
where it had taken place; and this
was followed by another letter, to
those Presidents whose replies had
shown most interest, asking definite
suggestions as to ways in which fra-
ternities could be of more real value
to their colleges, for the information
and assistance of the Convention and
the Chapters. Interesting replies to
this last letter were read and dis-
cussed at the 1931 Convention held
with the Omicron.

In June 1930 the Fraternity’s cele-
brated song records were completed
under the direction of its Musical
Director, Reinald Werrenrath, Delta
'05. These six double-face records of
fifteen of the most popular Psi U
songs were made by a splendid
quartet composed of John Barnes
Wells, Pi '01, Cyrille Carreau, Delta
'04, Harold E. Winston, Xi '14 and
Reinald Werrenrath. No publication
of the Fraternity ever proved its
value more quickly.

Soon after the Beta Convention in
1930 both the Treasurer and the Sec-
retary felt compelled, for business
and personal reasons, to resign their
offices. Fortunately, Bourke Corco-
rain came to New York at that time
and was able to succeed Emmett
Naylor as Secretary; while Walter
Collins, the former Treasurer, be-
came Chairman of the Finance Com-
mittee and A. Blair Knapp, Pi '26,
was made an associate member of
the Council and its Treasurer and
Assistant Secretary. Bourke Corco-
rain brought with him to New York
the headquarters of The Diamond,
whose leading spirit he had contin-
ued to be since its revival in 1920;
and the Council found it advisable
to open a small office for the com-
bined use of The Diamond, the
work on the new catalogue or ad-
dress list, and the clerical work of
its Treasurer and its Secretary. The
address list was completed and pub-
ished in the spring of 1931, after
two years of hard work on the part
of Brothers Corcoran and Hallock
and their assistants.

A resolution of the 1931 Conven-
tion had requested the Council to
consider ways and means for organ-
izing the Fraternity’s alumni. During
the year that followed, an active
Council committee, with Charles P.
Spooner as Chairman, worked out a
plan which was laid before a large
and representative group of dele-
gates from Psi Upsilon regional and
Chapter alumni associations from
all parts of the Country, at a meet-
ing held in New York City Saturday
afternoon, April 9, 1932, in connec-
tion with the Delta Convention. Thus
the Alumni Association of Psi Upi-
son was launched on its career, un-
der the auspices of the Convention
and the Executive Council, with
Judge Edwin L. Garvin, Delta '97,
as its first President. This logical re-
sult of the series of alumni confer-
ences inaugurated by Earl D. Babst
has ever since worthily filled a rec-
ognized need for a general organi-
ization of the entire body of Psi Up-
silon alumni.

The 1932 Convention passed an
amendment to the Constitution
(promptly thereafter ratified by the
Chapters), increasing to the even-
tual number of fifteen the member-
ship of the Executive Council by
adding one more to the two annu-
ally elected members in each year beginning with 1932 until the full complement should be reached in 1936, and thereafter electing three members annually, all for regular five-year terms. Up to this time there had been but one change in Council personnel since the election of Le-Roy J. Weed in the place of Earl D. Babst, which was that of Eugene Smith Wilson, Gamma '02, to succeed Herbert S. Houston in 1930. The 1932 Convention re-elected Charles P. Spooner and named Reinald Werrenrath to succeed Dr. George Henry Fox, Upsilon '67, the grand Council veteran who had been for many years its only link with the days of the Council of Five; for whom, on his refusal to accept one more re-election, the Convention created the office of Honorary President, with himself as first incumbent. It elected, as the first new member under the Constitutional amendment and subject to that amendment's ratification by the Chapters, Kenneth A. O'Brien, Sigma '28.

During the entire period from the last year of the Presidency of Herbert L. Bridgman on, the thought of the fast-approaching Centennial had been continually in the minds of the Council's members. At Brother Bridgman's suggestion, a Centennial Fund, based on annual taxes of the undergraduate members beginning in 1924, had been accumulated, which he and his successors had expected to augment by a financial canvass of the alumni. The depression of 1929 altered these plans and, with them, the hope that Psi Upsilon might donate to Union College, its birth-place, a building as a lasting Memorial. It was still possible, how-
ing an entirely new set of officers: Archibald Douglas, Lambda '94, President; Eugene Smith Wilson, Gamma '02, Vice-President; LeRoy Jefferson Weed, Theta '01, Secretary; and A. Northey Jones, Beta Beta '17, Treasurer. The latter and Henry Hill Pierce, Kappa '96, had been elected by the Centennial Convention to full terms. Samuel M. Havens, Upsilon '99, who had been chosen to complete the unexpired term till 1935 caused by the resignation of Bourke Corcoran, was unable, for business reasons, to accept Council membership; and one of the new Council's first actions was to request President Douglas to induce Bourke Corcoran to reconsider his resignation and serve out the rest of his term, in which mission the President was successful.

There were several changes in Council membership during the four years of President Douglas' incumbency. In 1934, Charles Hildreth Blair, Chi '98, succeeded Emmett Naylor, who refused re-election; and Stephen Girard Kent, Delta Delta '11, was elected as the new member, Avery Hallock being re-elected. In 1935, after a year's absence from the Council, Emmett Naylor was elected to finish out the four years remaining of the term of Charles H. Blair, resigned; Benjamin T. Burton, Chi '21, was named as the new member; and Brothers Corcoran and Wilson were re-elected. In 1936, Scott Turner, Phi '02, was elected by the Council to fill the place of Charles P. Spooner, resigned, for the remainder of the year; and the 1936 Convention elected President Douglas for one year only at his own request to fill out Charles Spooner's unexpired term; elected Scott Turner and Frederick Fales, Gamma '96, for full terms; and re-elected Walter Collins.

Probably the most important of the many accomplishments of the Council under the leadership of President Douglas was the wise and successful handling of the Fraternity's finances during that critical period. Its good fortune in obtaining as its Treasurer a man with the knowledge and experience of Northey Jones was great; and the value of the devoted efforts of its able Finance Committee, Brothers Douglas, Collins, Wilson and Jones, cannot be overestimated.

One of the Council's first decisions was to hold a one-day Convention in the spring of 1934, rather than subject the Chapters to the expense of a regular Convention only five months after the Centennial. Accordingly, this Convention, its delegates limited by Council request to one from each Chapter and with graduates representing those from the West Coast, was held under the Council's auspices in New York City on April-28. In spite of its brevity, it was able to accomplish all the necessary business.

In the fall of 1934, the Beta Chapter severed its connection with Psi Upsilon. This parting of the ways between our Fraternity and its third Chapter, founded ninety-five years before, came as the result of those changed conditions which accompanied Yale's new College Plan and had caused the withdrawal of the Yale chapter of Alpha Delta Phi shortly before. Psi Upsilon's members, the older ones especially, will always regret that our Fraternity no longer retains on its Chapter rolls
the fine old Beta Chapter which gave us William Howard Taft and many another loyal Psi U of remarkable character; but they will realize, with deep satisfaction, that Archibald Douglas, whose son and son-in-law were Beta members and who had a sincere affection for the Beta and knew its conditions well, did everything humanly possible, consistent with Psi Upsilon’s dignity, to keep our old and valued Yale Chapter in the fold.

At the remarkably interesting and well-conducted Convention held with the Beta Chapter at Trinity College late in April, 1935, the action of the Executive Council in accepting the resignation of the Beta Chapter was approved and affirmed and that resignation was accepted with regret. That same Convention, as its predecessors had done in each year from 1929 on, referred the petition of Alpha Kappa Alpha of the University of British Columbia at Vancouver to the Chapters for action, this time for a vote to be taken within thirty days. The vote of the Chapters was unanimous in favor of the petitioners and, on October 19, 1935, the Zeta Zeta Chapter of Psi Upsilon, our third Canadian Chapter, was installed at the University of British Columbia, by Charles P. Spooner and R. Bourke Corcoran on behalf of the Executive Council, assisted by former member Edward L. Stevens, acting, for the third time at an installation in Canada, as Recording Secretary. Once again a splendid group of young men of the great Dominion of Canada (including many graduates) was taken into the Fraternity to supplement our loyal Brothers of the Nu and the Epsilon Phi; and a throng of Psi Upsilon alumni, from the West Coast and Canada and even a few from the Middle West and East, leavened by a score and more of undergraduates from the Theta Theta and Epsilon Chapters, cheered and congratulated the new Chapter.

At a Council meeting not long afterward, Bourke Corcoran reported his attendance at the first regional undergraduate conference of the upper New York Chapters, Theta, Psi, Upsilon, Pi and Chi, held in Syracuse, a meeting which has been repeated annually and whose example has been successfully followed by the New England Chapters since. The value of such meetings, in the exchange of results of experience and the widening of Chapter horizons, is evident and augurs well for closer future relations between neighboring Chapters.

During this whole period from 1933 to 1937 Chapter visits were frequent and Chapter scholastic work continued to receive the Council’s careful attention, special consideration being devoted at the Conventions to bringing out serious discussion of methods for improving undergraduate study and standing. A more or less temporary flare-up of anti-fraternity feeling at Dartmouth College in 1935 suggested the advisability of a new appraisal by the Council and the Chapters of the value of the Fraternity to its own undergraduates as well as to the colleges, a value which had been seriously questioned at Dartmouth by some persons. Once again the Council became convinced that, while some fraternities in some colleges might have forgotten that the col-
Group of Executive Council, 1928, from left to right: seated, John G. Saxe, Lambda '00, (member 1908-1911) Archibald Douglas, Lambda '94, Alexander S. Lyman, Delta '84 (guest), Edward L. Stevens, Chi '99, Earl D. Babst, Iota-Phi '93, Charles P. Spooner, Rho '94; standing, R. Bourke Corcoran, Omega '15, Walter T. Collins, Iota '03, Herbert S. Houston, Omega '88, LeRoy J. Weed, Theta '01, and A. Avery Hallock, Xi '16

Seventy-fifth Anniversary Dinner, November 24, 1908, Hotel Waldorf-Astoria, New York City, under auspices of Executive Council
lege must and does come first, our Psi Upsilon Chapters, in practice as well as in theory, still felt the old deep loyalty to the institutions whose existence was the source of their own, which has always characterized Psi Upsilon's members. Psi Upsilon's aid in the solution of the Dartmouth situation, particularly that of Emmett Hay Naylor of the Council, was outstanding and important. The upshot was that fraternities at Dartmouth started out on a three-year plan for self-improvement. They accomplished their purposes, many of them peculiar to Dartmouth, in a single year, with the result that anti-fraternity feeling practically disappeared.

In his address at the Banquet which rounded out the fine Upsilon Convention early in April, 1936, President Douglas announced the discovery, six weeks before, of an interesting and important addition to the Fraternity archives, an undated document signed by the seven Founders of Psi Upsilon and thirteen of their earliest associates, which was believed to be our Fraternity's first Constitution; a belief later confirmed by the article, "The Founders' Constitution," written by LeRoy J. Weed of the Council for the June 1939 Diamond.

February 11, 1937, marked the Centennial anniversary of the founding of Psi Upsilon's second Chapter, the Delta of New York University, known for a time, before it or the Mother Chapter had assumed distinctive Greek letter Chapter names, as "the Branch." The Council's Communication to the Nu Convention in 1937 (the first in our history ever held in Canada) devoted a para-

graph to this great Centennial of the Delta, which, after the initiation on February 8 and the smoker and buffet on February 10, both in its own House, closed with a formal Banquet at the Pennsylvania Hotel in New York, attended by many alumni of the Delta and other Chapters, including active and former members of the Council, two of whom were among the speakers.

One of the last contributions of President Douglas to Psi Upsilon before his retirement from the Council was his success in inducing Albert C. Jacobs, Phi '21, son of the Editor of the old Epitome, Albert P. Jacobs, Phi '73, to undertake the editorship of The Diamond and of the proposed second volume of The Epitome which was to bring that remarkable work down to date. For two years, in spite of an extremely full and active career as a professor of law and in administrative capacities at Columbia University, Brother Jacobs devoted himself to The Diamond, with the result that its already high standards were raised to a plane of real excellence; and, in addition, he spent much time and thought on the difficult task of obtaining adequate Chapter histories as a basis for a part of the future Epitome. When, finally, he was forced to resign both editorships because of pressure of his professional work, he was succeeded, in the early summer of 1939, as Epitome Editor and Archivist by Peter A. GaBauer, Pi '25, though a year later he was again at work on the Chapter histories. And Oliver D. Keep, Delta Delta '25, after agreeing to edit the November 1939 Diamond issue, loyally continued as Acting Editor with
fine results for the rest of the year 1939-40, with the aid of John A. Cooper, Delta Delta '39, as Assistant Editor, since which time Brother Cooper has carried on successfully as Editor.

The Council's organization meeting, June 15, 1937, elected Scott Turner, Phi '02, President, Bourke Corcoran and Emmett Naylor Vice-Presidents, Stephen G. Kent Secretary to succeed Emmett Naylor, and Northey Jones Treasurer once again. There have been many changes in the Council's membership in these four years since the Nu Convention of 1937, which elected Francis N. Bangs, Lambda '10, Henry Percy Douglas, Chi '94, and Cadwallader Evans, Jr., Eta '01, to succeed Archibald Douglas, Kenneth O'Brien and Reinald Werrenrath for five-year terms, and Reinald Werrenrath to fill the two remaining years of the term of Avery Hallock, who had resigned. Dr. George Henry Fox, Epsilon '67, for five years Honorary President of the Council following thirty-one years of devoted service as a regular member, one of that great Psi Upsilon triumvirate, with Brothers Bridgman and Coleman, who had done so much for years to bring the wise and loyal spirit of the old Council of Five into the lives of the members of the Council of Ten, died a few weeks after the Nu Convention. His place was not, could not be filled. In December of the same year came also the death of Eugene Smith Wilson, Gamma '02, a member of the Council since 1930 and for three years its Vice-President, a man for whom his associates felt a deep personal affection, as well as respect and admiration. The Council did not fill the vacancy caused by his death, but the 1938 Convention at the Iota elected Henry Hill Pierce, whose term had just expired, to fill the two years of Brother Wilson's term remaining, re-elected Brothers Weed and Jones and elected Henry Newbold Woolman, Tau '96, as the new member. The following summer another member's death saddened the Council and the Fraternity, that of the ever loyal and beloved Emmett Hay Naylor, Zeta '09, who had been a member of the Council since 1919 (except for one year) and for many years its Secretary. In his place the Council elected Robert K. Northey, Nu '08. During the year Brothers H. P. Douglas and Pierce both resigned, the Council electing in their respective places Roswell Gray Ham, Epsilon '14, and Edward T. Richards, Sigma '27. The 1939 Convention at the Kappa re-elected Stephen G. Kent, elected Robert K. Northey for five years and named as the new member Harold L. Berry, Kappa '01. In the fall of that year Cadwallader Evans, Jr., resigned and the Council later elected in his place Herbert Judson Flagg, Theta Theta '12, to serve until 1942. The 1940 Convention at the Sigma marked the retirement from the Council of Bourke Corcoran, after twenty years of devoted and valuable service. Brothers Burton and Richards were re-elected and Alfred Hammond Morton, Omicron '19, was made the new Council member.

The personnel of the Executive Council at the present time is on a par with any in its history, headed as it is by a great engineer, and with eminent educators, lawyers and busi-
ness executives among his associates. All have done and are doing their share in its work. To try to give a complete account of the Council's accomplishments since Scott Turner became its President in June, 1937, would be difficult, as these accomplishments are current events, not history. Yet many of them have already had their beneficial results and should be mentioned, even if briefly.

One of the matters first taken up was the instalment of modern office equipment and machinery for the saving of labor in the work of the Council and the Alumni Association at the Fraternity office. This was carried to completion by Benjamin Burton and his committee in the fall of 1938. Soon after the appointment of Peter GaBauer as Archivist in 1939, the archives were moved to a room adjoining the office, filed and indexed; and thus were made easily available for practical use. The thanks of the Council to Brothers Babst, Collins and GaBauer for the time and money spent by them in this needed task were well deserved. Peter GaBauer's loyal and tireless services to the Fraternity, as its Archivist since 1939, have been outstanding. Not only has he classified the Executive Council's archives and made them easy of access for Fraternity needs, but, by numerous visits for the purpose to the older Chapters, he has filled many gaps in the records, turning up priceless old documents, photographs and publications of vital importance to investigators of Psi Upsilon's history.

In the fall of 1939, the preparation of printed copies of the Constitution with all amendments was begun by Secretary Kent and in 1940 completed. In 1939, LeRoy Weed, for the Council committee, after careful investigation reported the authenticity of "The Founders' Constitution." That same year the Council prepared and adopted new and complete by-laws for its officers, committee, etc. About the same time, Brother Bangs, as a committee of the Council, prepared for the guidance of the Chapters detailed advice as to measures to be taken in compliance with all applicable Federal statutes.

Beginning in the fall of 1937, the Council inaugurated the custom of inviting to its meetings, from time to time, the Governors of the Alumni Association, the heads of the undergraduate Chapters, the Editor of The Diamond and other alumni. At most meetings, the President called to the Council's attention interesting Fraternity events, such as alumni dinners, regional Chapter conferences, and the completion of new Chapter Houses, including the Iota Lodge in June 1937, the Theta's new House in April 1938, and the new Homes of the Zeta and the Mu in the fall of 1940.

An interesting feature of the Iota Convention in 1938 had been the resolution requesting the Council to present to Dartmouth College on behalf of the Fraternity, at the donor's suggestion, a portrait of Richard Hovey, Zeta '35, which had recently been acquired by Sydney E. Junkins, Zeta '87; a request which the Council carried out the following fall.

After long and serious consideration and discussion, the Council recommended to the Sigma Convention in 1940 that Psi Upsilon join the Inter-
Fraternity Conference, the recent work of whose committees in matters of vital importance to fraternities, including our own, seemed to the Council to merit our Fraternity's co-operation. The Convention voted in favor of this suggestion and, the following fall, Psi Upsilon once more joined the Conference; and many of the Council members, as well as other Psi Upsilon alumni, participated in its December 1940 meetings.

The 1940 Convention, also at the Council's suggestion, passed a resolution adding to the Council, with full voting power, all present and future Past Presidents of the Council. Three such Past Presidents are still living. The Council and Convention have made possible their more active co-operation in Fraternity affairs.

During this entire period since 1937 the efforts of the Council to improve Chapter scholastic work and scholastic standing have been continuous and painstaking. What the results will be, the future only can show. But continued careful thought and more frequent visits should eventually succeed in bringing our Chapters up to a position well above the average.

During the seventy-two years of the Executive Council's existence, seventy-eight devoted alumni have served our Fraternity as its members. All of Psi Upsilon's Chapters except the two youngest, whose turn soon will come, have had members on the Council. The law, the church, the press, medicine, engineering, education, business (big and small), all have been represented on its lists. From a small advisory and narrowly executive quintet, it has grown to a group of eighteen, including the present Past Presidents. Its duties have multiplied far faster than its power or its desire for power. The Convention of the Chapters still is supreme; the Executive Council still is the Convention's loyal and willing agent and attorney. As always, it believes in and practices friendly co-operation with the Convention and the Chapters, without red tape or undue formality. As always, its labor is well repaid by the knowledge that it has kept the faith.
Dinner to President William H. Taft, April 16, 1910, at Raleigh Hotel, by Psi Upsilon Alumni of Washington
Eightieth Anniversary Dinner, November 24, 1913, Hotel Waldorf-Astoria, New York City, under the auspices of the Executive Council and the Psi Upsilon Club of New York.